Management Report

International Committee for Animal Recording ICAR For the period 1st January – 31st December, 2019



 $\begin{array}{c} {\rm Prepared\ on} \\ April\ 30^{\rm th},\ 2020 \end{array}$

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	As at December 31st			Versus Budget		Versus Prior Year	
	Actual 2019	Budget 2019	Actual 2018	Euro	%	Euro	%
REVENUES							
Member fees	320.725	322.875	324.175	(2.150)	(1)	(3.450)	(1)
Special projects	17.052	10.000	9.170	7.052	71	7.882	86
TOTAL REVENUES	337.777	332.875	333.345	4.902	1	4.432	1
EXPENSES							
Employee related expenses	172.540	200.000	200.729	(27.460)	(14)	(28.189)	(14)
Travel	28.050	35.000	33.815	(6.950)	(20)	(5.765)	(17)
Office (rental and supplies)	19.891	15.000	14.546	4.891	33	5.345	37
Administrative services (accounts, legal, bank, audit)	41.436	20.000	51.388	21.436	107	(9.951)	(19)
Special project expenses	58.242	60.000	14.042	(1.758)	(3)	44.200	315
TOTAL OPERATING COSTS	320.159	330.000	314.520	(9.841)	(3)	5.639	2
OPERATING PROFIT/ (LOSS)	17.617	2.875	18.825	14.742		(1.207)	
Bad debts	(14.100)	0	0	(14.100)		(14.100)	
Investment income (expense)	0	0	0	0	0	0	0
NET PROFIT (LOSS)	3.517	2.875	18.825	642		(15.307)	

REVENUES

1. Membership fees

Total amount from membership fees.

2. Special projects and other income

Contribution received from Czech Moravian Breeders' Corp. for the organisation of the ICAR Annual Conference.

Payments received as partial reimbursement of legal fees related to Italian Court case.

EXPENSES

3. Contracted consultant costs

Personnel expenses related to the management, administration staff and consultants.

4. Travel

Total cost for travel, accommodation and meals of the office, Board, Groups and General Assembly.

5. Office

Total cost to run the office (postage, telephone, office material, printing, Web site, etc.), including rent. In 2019 there was an extra cost for renting in Utrecht for an amount of 2.904 Euro.

6. Administrative services

Cost for outsourcing services (accounting, legal, bank expenses, etc.), including 28.406 Euro for extra legal fees.

7. Special projects expenses

These are the costs associated special projects in 2019:

- 1. Recording Devices Projects/Test Lab S/W upgrades.
- 2. InterBeef genomics infrastructure.
- 3. Costs associated with transfer of the seat to The Netherlands.

8. Bad debts

This is the total amount cancelled for outstanding fees.

			Year over Year (2019 vs. 2018)		
	Actual 31/12/2019	Actual 31/12/2018	Euro	%	
ASSETS					
Cash	367.663	356.709	10.954	3	
Member Fees receivable	21.300	28.650	(7.350)	(26)	
Other receivables	0	0	0	0	
Prepayments	31.289	31.632	(343)	(1)	
TOTAL CURRENT ASSETS	420.252	416.991	3.261	1	
Fixed assets	0	0	0	0	
Financial assets	11.700	11.700	0	0	
TOTAL NON-CURRENT ASSETS	11.700	11.700	0	0	
TOTAL ASSETS	431.952	428.691	3.261	1	
EQUITY AND LIABILITIES					
Retained earnings	420.520	401.695	18.825	5	
Operating profit (loss)	3.517	18.825	(15.308)	(81)	
MEMBER'S EQUITY	424.037	420.520	3.517	1	
Accounts payable	7.915	6.871	1.044	15	
Deferred income	0	1,300	(1.300)	(100)	
LIABILITIES	7.915	8.171	1.044	13	
TOTAL LIABILITIES & EQUITY	431.952	428.691	3,261	1	

ASSETS

Current assets

1. Cash

Includes cash on hand and current bank account balances.

2. Member fees receivable

Includes members with maximum two years of arrears (2018 and 2019) in the current financial year.

3. Prepayments

The Association owns the ICAR, Interbull and InterBeef logos. The depreciation of the cost is over 10 years. This is the total amount remains. In addition, there is a payment for an amount of 4.174 Euro for the new contract at HNK Utrecht for deposit and renting office in January 2020.

Long term assets

4. Fixed assets

Nil.

5. Financial assets

The amount of Euro 10.400 represents the share of capital in the business company "SERVICE-ICAR S.r.I." owned by the Association. The amount is unchanged since the creation of SERVICE-ICAR SrI in 2001.

In addition, there is the deposit with ExecutiveOffice for an amount of Euro 1.300 for the rent of one room.

EQUITIES AND LIABILITIES

Current liabilities

6. Accounts payable

Invoices related to QTR4 of 2019 business activities but to be paid in January 2020 (e.g. consultants and operational expenses).

7. Deferred income

Nil.

Reserves

Cash Position December 31st, 2019 = €367.663

Total reserves: 13,4 months (policy target of 12 months)

Liquid reserves: 13,4 months equivalent (policy target of 12 months)

Based on ICAR Annual Operating Costs as budgeted for 2019 of €330.000