INTERNATIONAL COMMITTEE FOR ANIMAL RECORDING (ICAR)

PROFIT & LOSS STATEMENT 2016

All figures in Euro

| | | | YTD VARIANCE-BUDGET | | Y/Y VARIANCE (2016 vs. 2015) | | | |
|---|---------------------|-------------|---------------------|----------|---------------------------------|----------|---------|-------|
| | As at December 31st | | | | | | | |
| | Actual 2016 | Actual 2015 | 2016 Budget | Euro | % | Euro | % | Notes |
| INCOME | | | | | | | | |
| | | | | | | | | |
| Revenue | | | | | | | | |
| Membership fees | 317,325 | 287,914 | 317,300 | | 0 | 29,411 | 9 | 1 |
| Other projects/income | 2,278 | 38,248 | 0 | 2,278 | | (35,969) | (1,579) | 2 |
| Others contributions | 7,275 | 7,275 | 7,275 | | 0 | 0 | 0 | 3 |
| Total Member Fees and Other Contributions | 326,878 | 333,437 | 324,575 | 2,303 | 1 | (6,558) | (2) | |
| | | | | | | | | |
| Interest and Investment Income | | | _ | | | | | |
| Bank interest income | 19 | 0 | 0 | 19 | | 19 | 100 | |
| Investment income / (loss) | 0 | 1,336 | 0 | 0 | | (1,336) | | |
| Total Interest and Investment Income (loss) | 19 | 1,336 | 0 | 19 | 0 | (1,317) | 100 | |
| TOTAL INCOME | 222 222 | 201 ==2 | 224 575 | 2 222 | | (= 0==) | (0) | |
| TOTAL INCOME | 326,898 | 334,773 | 324,575 | 2,323 | 1 | (7,875) | (2) | |
| EXPENSES | | | | | | | | |
| Travel and meetings expenses | 63,232 | 47,891 | 47,000 | 16,232 | 35 | 15,341 | 24 | 4 |
| Office costs (inc. publication and supplies) | 15,907 | 6,621 | 9,000 | | 77 | 9,285 | 58 | 7 |
| Staff and consultants (incl. Benefits and IRAP taxes) | 214,426 | 185,989 | 180,100 | , | 19 | 28,437 | 13 | |
| Professional services (accounting, legal & insurance) | 22,513 | 21,011 | 15,000 | , | 50 | 1,501 | 7 | |
| Technical activities support and Brand Project | 33,585 | 36,440 | 30,000 | , | 12 | (2,855) | (8) | 5 |
| Other projects | 33,363 | 47,148 | 30,000 A | 3,365 | 12 | (47,148) | (0) | 3 |
| Other costs | | 47,146 | 5,000 | o o | (100) | (47,140) | | |
| Total Operating Expenses | 349,663 | 345,100 | 286,100 | | 22 | 4,562 | 1 | |
| Total Operating Expenses | 343,003 | 373,100 | 200,100 | 00,000 | 22 | 7,502 | | |
| Bank charges and investment expenses | 1,608 | 2,229 | 2,300 | (692) | (30) | (621) | (39) | 6 |
| Depreciation (computers and furniture) | 183 | 183 | 550 | | (67) | (021) | 0 | |
| Bad debts | 16,318 | 5,675 | 000 | 16,318 | (0.7) | 10,643 | 65 | 7 |
| Total Non-Operating Expenses | 18,109 | 8.087 | 2.850 | | 535 | 10.022 | 55 | • |
| Total Horizontal Expenses | . 5,100 | 2,001 | _,500 | . 0,200 | 300 | | | |
| TOTAL EXPENSES | 367,772 | 353,187 | 288,950 | 78,822 | 27 | 14,584 | 4 | |
| | | | , | | | , | | |
| NET INCOME (LOSS) | (40,874) | (18,414) | 35,625 | (76,499) | (215) | (22,459) | 55 | |