

### Survey Software: Ask, Analyze, Improve

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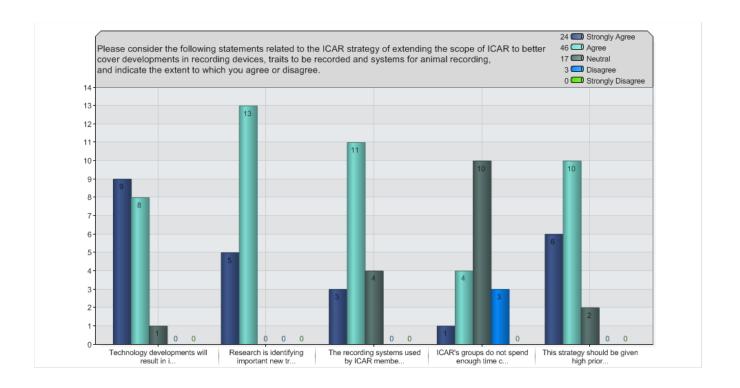
### Survey: ICAR Strategy May 2015 v1

### **Report: Default Report**

Survey Status		Respondent Statistics	Points Summary		
Status: Deploy Date: Closed Date:	Live 04/27/2015	Total Responses: Completes: Partials:	18 16 2	No Points Questions used in this survey.	

1. Please consider the following statements related to the ICAR strategy of extending the scope of ICAR to better cover developments in recording devices, traits to be recorded and systems for animal recording, and indicate the extent to which you agree or disagree.

	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Total
Technology developments will result in improved devices for animal recording in the near future.:	9(50%)	8(44.44%)	1(5.56%)	0(0%)	0(0%)	18
Research is identifying important new traits for recording in farm animals.:	5(27.78%)	13(72.22%)	0(0%)	0(0%)	0(0%)	18
The recording systems used by ICAR members are changing to exploit new technologies and tools.:	3(16.67%)	11(61.11%)	4(22.22%)	0(0%)	0(0%)	18
ICAR's groups do not spend enough time considering the impact of new technologies.:	1(5.56%)	4(22.22%)	10(55.56%)	3(16.67%)	0(0%)	18
This strategy should be given high priority in the next year.:	6(33.33%)	10(55.56%)	2(11.11%)	0(0%)	0(0%)	18
			Total Resp	onded to this question:	18	100%
			Total who	skipped this question:	0	0%
				Total:	18	100%



2.

What comments or questions do you have on the ICAR strategy of extending the scope of ICAR to better cover developments in recording devices, traits to be recorded and systems for animal recording?

	Responses	Percent
Responses:	8	100%
Total Responded to this question:	8	44.44%
Total who skipped this question:	10	55.56%
Total:	18	100%

#### Graph/Chart function not relevant for this question type.

2.

What comments or questions do you have on the ICAR strategy of extending the scope of ICAR to better cover developments in recording devices, traits to be recorded and systems for animal recording?

devices, traits to be recorded and systems for animal recording?					
Response	Response Text				
1	ICAR needs to be more pro-active and helping to ensure research is conducted to enable ICAR members to be well placed to quickly utilise new technologies and devices.				
2	I see the big issue is how to cope with the new technology alongside traditional approaches particularly when the number initially may be very small. That is existing databases are setup to handle data in a particular way. To make changes to accommodate one (or many) new approaches may be complex and expensive and hard to justify (at a company, or national level).				
3	Which approach to apply to identify the systems?				
4	It is essential that ICAR better deals with new traits and new technologies. On the other hand, ICAR should help to identify the most relevant traits / new technologies to avoid the risk of being lost in a too large scope				
5	The reaction to new technological developments will be a key issue for ICAR in the future. I feel the best approach is to be on the front foot and prepare any response in advance, before these technologies are implemented and without delay. In this context I think the ICAR Working Group should try to stimulate these developments and become an initiator of these changes.				
6	I think ICAR needs to appreciate that additional data on new traits and measurements will be collected as part of an integrated system on the farm. They may be different sources of data that are stored on central on-farm computer. The goal is two-fold: 1. identify and verify that the data is credible (approved devices, etc) and 2. merging the data into usuable format (standard trait definitions, reduce noise, and accept that missing data is acceptable and possibly preferred over bad data.				
7	Standardisation and data exchange should be made easier between different technolgies on-farm, but data from e.g. sensors, should also be comparable between products,				
8	I think the extension of ICAR's scope to cover new developments is critical for the maintenance of ICAR's relevancy on the global platform.				

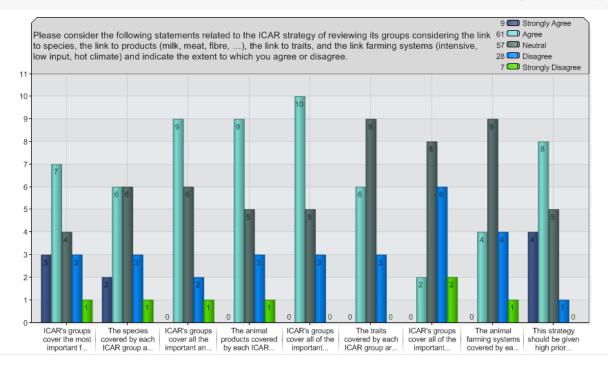
3. Please consider the following statements related to the ICAR strategy of reviewing its groups considering the link to species, the link to products (milk, meat, fibre, ...), the link to traits, and the link farming systems (intensive, low input, hot climate) and indicate the extent to which you agree or disagree.

	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Total
ICAR's groups cover the most important farm animals.:	3(16.67%)	7(38.89%)	4(22.22%)	3(16.67%)	1(5.56%)	18
The species covered by each ICAR group are well known.:	2(11.11%)	6(33.33%)	6(33.33%)	3(16.67%)	1(5.56%)	18
ICAR's groups cover all the important animal products.:	0(0%)	9(50%)	6(33.33%)	2(11.11%)	1(5.56%)	18
The animal products covered by each ICAR group are well known.:	0(0%)	9(50%)	5(27.78%)	3(16.67%)	1(5.56%)	18
ICAR's groups cover all of the important traits in farm animals.:	0(0%)	10(55.56%)	5(27.78%)	3(16.67%)	0(0%)	18
The traits covered by each ICAR group are well defined.:	0(0%)	6(33.33%)	9(50%)	3(16.67%)	0(0%)	18
ICAR's groups cover all of the important animal farming systems.:	0(0%)	2(11.11%)	8(44.44%)	6(33.33%)	2(11.11%)	18
The animal farming systems covered by each ICAR group are well defined.:	0(0%)	4(22.22%)	9(50%)	4(22.22%)	1(5.56%)	18
This strategy should be given high priority in the next year.:	4(22.22%)	8(44.44%)	5(27.78%)	1(5.56%)	0(0%)	18
			Total Posn	anded to this question:	10	100%

Total Responded to this question: 18 100%

Total who skipped this question: 0 0%

Total: 18 100%



### 4. What comments or questions do you have on the ICAR strategy of reviewing its groups considering the link to species, the link to products (milk, meat, fibre, ...), the link to traits, and the link farming systems (intensive, low input, hot climate)?

	Responses	Percent
Responses:	7	100%
Total Responded to this question:	7	38.89%
Total who skipped this question:	11	61.11%
Total:	18	100%

#### Graph/Chart function not relevant for this question type.

4. What comments or questions do you have on the ICAR strategy of reviewing its groups considering the link to species, the link to products (milk, meat, fibre, ...), the link to traits, and the link farming systems (intensive, low input, hot climate)?

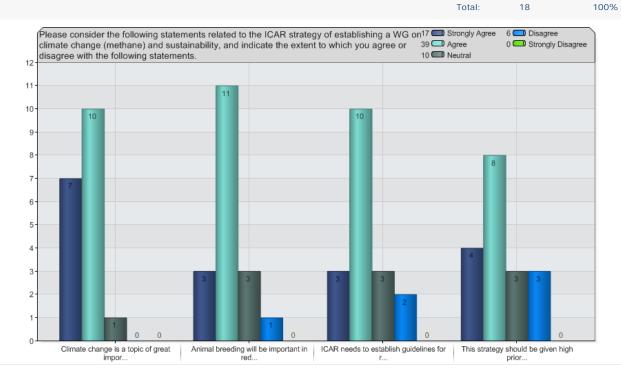
(man, meat, mile), my the mile to traine, and the mile tarning systems (mean, meat, met of mileto).							
Response	Response Text						
1	Pigs? Poultry?						
2	ICAR does not cover pigs and poultry. It covers milking cows in the western world very well but does not cover low input system or animals on extreme climates. A clearer structure and relationship between groups, species, products and production systems is needed.						
3	Fiber ? Buffalo ? Asia area and production systems ?						
4	It would be interesting that a specific group cover meat sheep, as meat sheep is an important production in Europe and South Hemisphere as well.						
5	I think there's a missing point in the ICAR Guidelines, which pertains to meat performance recording in sheep and goats. Sheep-related performance recording is especially important, as it is more common than dairy performance. It seems feasible to prepare the Guidelines with these areas in mind.						
6	Farm animals include pigs and poultry, so if the questio would have about eg ruminants the answers would have been different						
7	I think we need to be very careful about using statements such as "all the important" as the importance of a product or species is often uniquely specific to a country or community.						

### 5. Please consider the following statements related to the ICAR strategy of establishing a WG on climate change (methane) and sustainability, and indicate the extent to which you agree or disagree with the following statements.

	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Total
Climate change is a topic of great importance and relevance to ICAR members.:	7(38.89%)	10(55.56%)	1(5.56%)	0(0%)	0(0%)	18
Animal breeding will be important in reducing the contribution of ruminants to greenhouse gases (methane).:	3(16.67%)	11(61.11%)	3(16.67%)	1(5.56%)	0(0%)	18
ICAR needs to establish guidelines for recording methane production of individual animals albeit in research stations.:	3(16.67%)	10(55.56%)	3(16.67%)	2(11.11%)	0(0%)	18
This strategy should be given high priority in the next year.:	4(22.22%)	8(44.44%)	3(16.67%)	3(16.67%)	0(0%)	18
			Total Resn	onded to this guestion:	18	100%

Total Responded to this question: 18 100%

Total who skipped this question: 0 0%



### 6. What comments or questions do you have on the ICAR strategy of establishing a WG on climate change (methane) and sustainability.

	Responses	Percent
Responses:	6	100%
Total Responded to this question:	6	33.33%
Total who skipped this question:	12	66.67%
Total:	18	100%

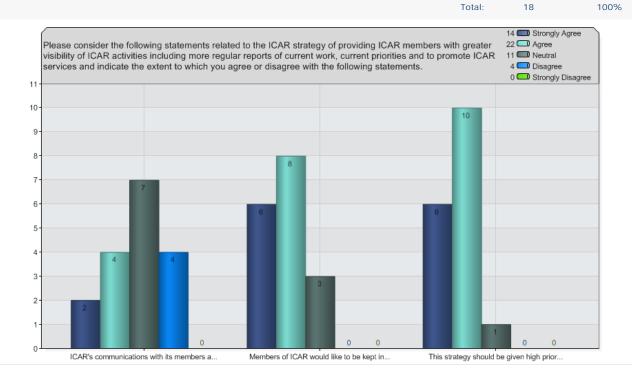
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6. What com	6. What comments or questions do you have on the ICAR strategy of establishing a WG on climate change (methane) and sustainability.						
Response	Response Text						
1	This is an example of a new threat and set of technologies where ICAR should be much more pro-active.						
2	This topic is to be tackled, but maybe not in a high priority.						
3	Concerning methane, we can deal with this issue. The Guidelines can be created but it seems there is a lack of interest because farmers do not get the direct benefit from this approach.						
4	I believe that a Task Force is more appropriate than a working group. A WG may not have an 'end date' whereas a TF would have specific timreframe and action.						
5	Emphasis should also be on indirect traits, which can be recorded on farm						
6	This could be a very costly strategy and we need to ensure that if this a route ICAR plans on taking that the relevancy and expertise of consultants is very carefully scrutinised.						

7. Please consider the following statements related to the ICAR strategy of providing ICAR members with greater visibility of ICAR activities including more regular reports of current work, current priorities and to promote ICAR services and indicate the extent to which you agree or disagree with the following statements.

	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Total
ICAR's communications with its members are excellent.:	2(11.76%)	4(23.53%)	7(41.18%)	4(23.53%)	0(0%)	17
Members of ICAR would like to be kept informed about the work of ICAR on a regular basis.:	6(35.29%)	8(47.06%)	3(17.65%)	0(0%)	0(0%)	17
This strategy should be given high priority in the next year.:	6(35.29%)	10(58.82%)	1(5.88%)	0(0%)	0(0%)	17
			Total Resp	oonded to this question:	17	94.44%
			Total who	a skinned this question.	1	E E40/

Total who skipped this question: 5.56%



### 8. What comments or questions do you have on the ICAR strategy of providing ICAR members with greater visibility of ICAR activities including more regular reports of current work, current priorities and to promote ICAR services?

	Responses	Percent
Responses:	8	100%
Total Responded to this question:	8	44.44%
Total who skipped this question:	10	55.56%
Total:	18	100%

#### Graph/Chart function not relevant for this question type.

8. What comments or questions do you have on the ICAR strategy of providing ICAR members with greater visibility of ICAR activities including more regular reports of current work, current priorities and to promote ICAR services?

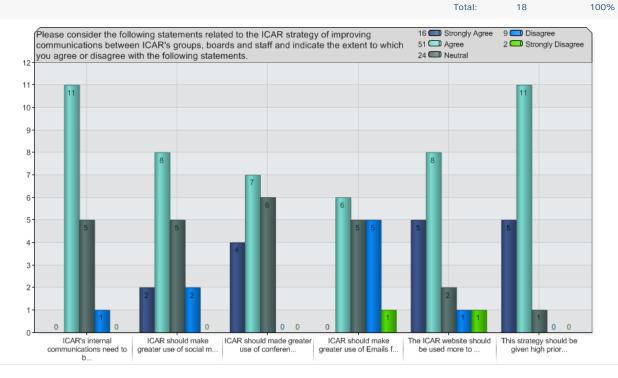
including more regular reports of current work, current priorities and to promote TCAR services?				
Response	Response Text			
1	A lot of progress has been made in the last twelve months and this must be maintained.			
2	New website? LinkedIn? Communication plans			
3	My feeling is that ICAR has a good visibility so far and that its standards and guidelines are followed. The priority of communication will depend on the SC or WG. Of course, interbull has to communicate and it does communicate.			
4	I think this already happens through regular news letters			
5	It would be impotant to get information that an ICAR member can distribute to its own member organisation. Therefore ICAR is not well described for people who do not have continious contact to ICAR.			
6	A redesign of the website with easier access to ICAR activities would help. Communications should be brief with direction to the website to lean more about specific ICAR activities.			
7	the information and reports from ICAR are good and sufficient; it would improve the visibility of ICAR if the website could be improved; it would be important that also people outside of ICAR can easily find the guidelines, from ICAR Presently nobody who is not very familiar with ICAR, will find the relevant information easily in the internet. It should be possible to google ICAR guidelines and to find the current version immediatley,			
8	I think this is an area that could do with some considerable improvement, especially around the notification of accredited identification devices.			

### 9. Please consider the following statements related to the ICAR strategy of *improving communications between ICAR's groups, boards and staff* and indicate the extent to which you agree or disagree with the following statements.

	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Total
ICAR's internal communications need to be improved.:	0(0%)	11(64.71%)	5(29.41%)	1(5.88%)	0(0%)	17
ICAR should make greater use of social media for internal communications.:	2(11.76%)	8(47.06%)	5(29.41%)	2(11.76%)	0(0%)	17
ICAR should made greater use of conference calls (including Skype) for Internal communications.:	4(23.53%)	7(41.18%)	6(35.29%)	0(0%)	0(0%)	17
ICAR should make greater use of Emails for internal communications.:	0(0%)	6(35.29%)	5(29.41%)	5(29.41%)	1(5.88%)	17
The ICAR website should be used more to support internal communications.:	5(29.41%)	8(47.06%)	2(11.76%)	1(5.88%)	1(5.88%)	17
This strategy should be given high priority in the next year.:	5(29.41%)	11(64.71%)	1(5.88%)	0(0%)	0(0%)	17

Total Responded to this question: 17 94.44%

Total who skipped this question: 1 5.56%



### 10. What comments or questions do you have on the ICAR strategy of improving communications between ICAR's groups, boards and staff?

	Responses	Percent
Responses:	9	100%
Total Responded to this question:	9	50%
Total who skipped this question:	9	50%
Total:	18	100%

#### Graph/Chart function not relevant for this question type.

10. What comments or questions do you have on the ICAR strategy of improving communications between ICAR's groups, boards and staff?

10. What comments of questions do you have off the reak strategy of improving communications between reak's groups, boards and staff?				
Response	Response Text			
1	This fits well with the website review. A lot of progress has been made in the last twelve months.			
2	Would like an intranet for my work group as well as the outward facing parts.			
3	The yearly sessions (instead the biennial session) have really improved the opportunities of communication between groups. This was a first step.			
4	I always use electronic comms with my group			
5	From my point of view it's very important to have regular meetings and/or videoconference working groups. Each chairman should keep regular communication with all members and from time to time it's also is valuable to create ad hoc groups to focus on specific problems.			
6	See above			
7	Email is only efficient for one : one communication. Communication in groups should be done by a forum. Skype is cheap but not in all cases of high quality. ICAR could consider to buy a licence of a professional product			
8	Communication to the relevant internal bodies is sufficient; if there is need the information or support is provided within short time; I would not need more information; it is good if information can be downloaded or found; for important information it is good to receive an email; support for online-meeting is great,			
9	For those non-European members of ICAR, the utilisation of web-based communication methods needs to be explored to minimise the expenditure of travel.			

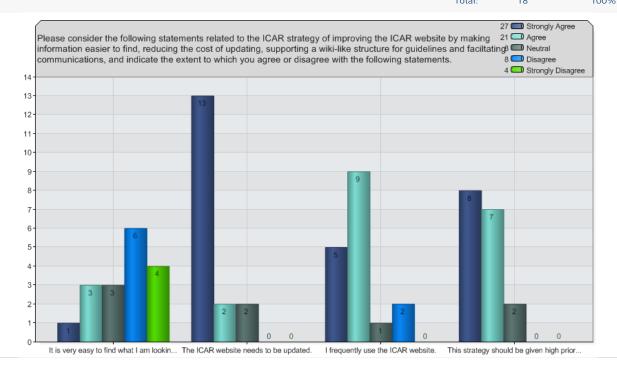
11. Please consider the following statements related to the ICAR strategy of *improving the ICAR website by making information* easier to find, reducing the cost of updating, supporting a wiki-like structure for guidelines and faciltating communications, and indicate the extent to which you agree or disagree with the following statements.

	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Total
It is very easy to find what I am looking for on the current ICAR website.:	1(5.88%)	3(17.65%)	3(17.65%)	6(35.29%)	4(23.53%)	17
The ICAR website needs to be updated.:	13(76.47%)	2(11.76%)	2(11.76%)	0(0%)	0(0%)	17
I frequently use the ICAR website.:	5(29.41%)	9(52.94%)	1(5.88%)	2(11.76%)	0(0%)	17
This strategy should be given high priority in the next year.:	8(47.06%)	7(41.18%)	2(11.76%)	0(0%)	0(0%)	17

Total Responded to this question: 17 94.44%

Total who skipped this question: 1 5.56%

Total: 18 100%



### 12. What comments or questions do you have on the ICAR strategy of improving the ICAR website by making information easier to find, reducing the cost of updating, supporting a wiki-like structure for guidelines and facilitating communications?

	Responses	Percent
Responses:	6	100%
Total Responded to this question:	6	33.33%
Total who skipped this question:	12	66.67%
Total:	18	100%

#### Graph/Chart function not relevant for this question type.

12. What comments or questions do you have on the ICAR strategy of *improving the ICAR website by making information easier to find, reducing the cost of updating, supporting a wiki-like structure for guidelines and facilitating communications?* 

Response	Response Text
1	For me, this is the highest priorities for ICAR.
2	Some thought should be given on how to modernise the website in line with current best practice in this area (mobile phone friendly etc.). Google search on ICAR doesn't link well to this site.
3	the web site is a bit all fashion but easy to use.
4	I think it would be valuable to have more interactive tools on the ICAR website.
5	Full support on the web redesign
6	The website is in desperate need of a major overhaul. This is often the first impression a person has of ICAR and it is quite dated and can be difficult to navigate through unless you know precisely what you are looking for.

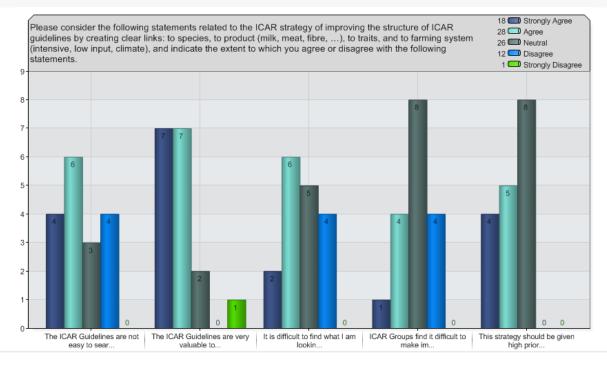
13. Please consider the following statements related to the ICAR strategy of improving the structure of ICAR guidelines by creating clear links: to species, to product (milk, meat, fibre, ...), to traits, and to farming system (intensive, low input, climate), and indicate the extent to which you agree or disagree with the following statements.

	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Total
The ICAR Guidelines are not easy to search.:	4(23.53%)	6(35.29%)	3(17.65%)	4(23.53%)	0(0%)	17
The ICAR Guidelines are very valuable to ICAR members.:	7(41.18%)	7(41.18%)	2(11.76%)	0(0%)	1(5.88%)	17
It is difficult to find what I am looking for in the ICAR Guidelines.:	2(11.76%)	6(35.29%)	5(29.41%)	4(23.53%)	0(0%)	17
ICAR Groups find it difficult to make improvements to the ICAR Guidelines.:	1(5.88%)	4(23.53%)	8(47.06%)	4(23.53%)	0(0%)	17
This strategy should be given high priority in the next year.:	4(23.53%)	5(29.41%)	8(47.06%)	0(0%)	0(0%)	17
			Total Resp	onded to this question:	17	94.44%

Total Responded to this question: 17 94.44%

Total who skipped this question: 1 5.56%

Total: 18 100%



### 14. What comments or questions do you have on the ICAR strategy of improving the structure of ICAR guidelines by creating clear links: to species, to product (milk, meat, fibre, ...), to traits, and to farming system (intensive, low input, climate)?

	Responses	Percent
Responses:	7	100%
Total Responded to this question:	7	38.89%
Total who skipped this question:	11	61.11%
Total:	18	100%

#### Graph/Chart function not relevant for this question type.

14. What comments or questions do you have on the ICAR strategy of *improving the structure of ICAR guidelines by creating clear links: to species, to product (milk, meat, fibre, ...), to traits, and to farming system (intensive, low input, climate)?* 

Response	Response Text
1	This needs to moved ahead as part of the website update and upgrade.
2	There are some overlapping in the guidelines (between species or between topics). This could be a way of improving, to avoid overlapping. However, the work done these last years was very good.
3	I use fid in the PDF document so have no problems using the guidelines, when updating guidelines, you just have to be thorough and make sure you cover all parts.
4	Concerning the Guidelines, the best approach is to keep the current version as well as the interactive version.
5	I think we need to balance protocol for updates and need to be relevant in a fast paced and ever changing environment. Every two years for updates is too long for certain service areas.
6	External persons should also find the ICAR guidelines if the search in google eg. for standardization of health data - they should find the relevant ICAR Guideline,
7	Nil

15.

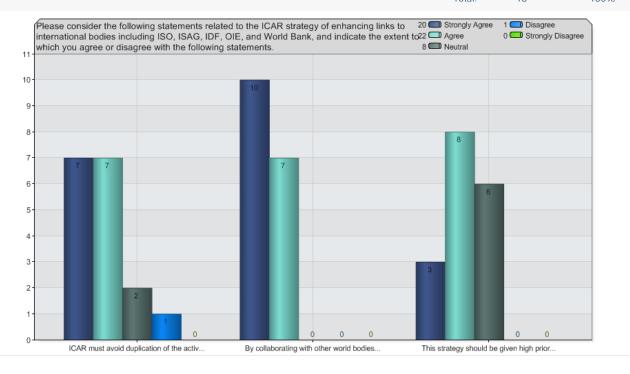
Please consider the following statements related to the ICAR strategy of enhancing links to international bodies including ISO, ISAG, IDF, OIE, and World Bank, and indicate the extent to which you agree or disagree with the following statements.

	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Total
ICAR must avoid duplication of the activities of other world bodies.:	7(41.18%)	7(41.18%)	2(11.76%)	1(5.88%)	0(0%)	17
By collaborating with other world bodies ICAR can provide more valuable services to its members.:	10(58.82%)	7(41.18%)	0(0%)	0(0%)	0(0%)	17
This strategy should be given high priority in the next year.:	3(17.65%)	8(47.06%)	6(35.29%)	0(0%)	0(0%)	17

Total Responded to this question: 17 94.44%

Total who skipped this question: 1 5.56%

Total: 18 100%



### 16. What comments or questions do you have on the ICAR strategy of enhancing links to international bodies including ISO, ISAG, IDF, OIE, World Bank?

	Responses	Percent
Responses:	6	100%
Total Responded to this question:	6	33.33%
Total who skipped this question:	12	66.67%
Total:	18	100%

#### Graph/Chart function not relevant for this question type.

16. What comments or questions do you have on the ICAR strategy of enhancing links to international bodies including ISO, ISAG, IDF, OIE, World Bank?

Response	Response Text
1	Excellent progress is being made and this now needs to be built on as we have a CE in place for the first time. This is also important in helding make ICAR more relevant around the world.
2	ICAR should leverage off other international bodies rather than duplicating or creating standards that are not aligned
3	Networking is the key to future developments.
4	a 'nice to have' strategy
5	I think the question highlights my answer. We need enhance the links to other international organizations. We also need to have summary of the activities of those bodies for ICAR members.
6	I think a more transparent relationship with these bodies would be helpful for all entities.

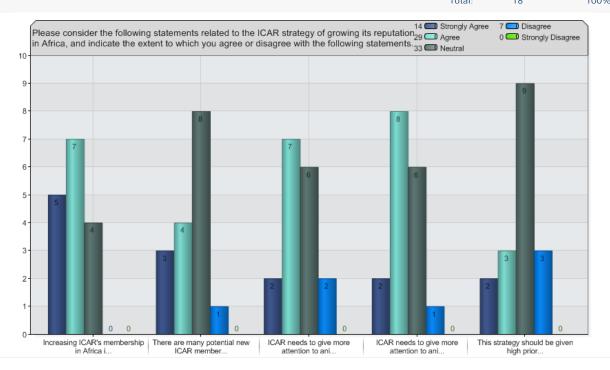
17. Please consider the following statements related to the ICAR strategy of *growing its reputation in Africa*, and indicate the extent to which you agree or disagree with the following statements.

Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Total
5(31.25%)	7(43.75%)	4(25%)	0(0%)	0(0%)	16
3(18.75%)	4(25%)	8(50%)	1(6.25%)	0(0%)	16
2(11.76%)	7(41.18%)	6(35.29%)	2(11.76%)	0(0%)	17
2(11.76%)	8(47.06%)	6(35.29%)	1(5.88%)	0(0%)	17
2(11.76%)	3(17.65%)	9(52.94%)	3(17.65%)	0(0%)	17
	Agree 5(31.25%) 3(18.75%) 2(11.76%)	Agree Agree  5(31.25%) 7(43.75%)  3(18.75%) 4(25%)  2(11.76%) 7(41.18%)  2(11.76%) 8(47.06%)	Agree Agree Neutral  5(31.25%) 7(43.75%) 4(25%)  3(18.75%) 4(25%) 8(50%)  2(11.76%) 7(41.18%) 6(35.29%)  2(11.76%) 8(47.06%) 6(35.29%)	Agree Agree Neutral Disagree  5(31.25%) 7(43.75%) 4(25%) 0(0%)  3(18.75%) 4(25%) 8(50%) 1(6.25%)  2(11.76%) 7(41.18%) 6(35.29%) 2(11.76%)  2(11.76%) 8(47.06%) 6(35.29%) 1(5.88%)	Agree Neutral Disagree  5(31.25%) 7(43.75%) 4(25%) 0(0%) 0(0%)  3(18.75%) 4(25%) 8(50%) 1(6.25%) 0(0%)  2(11.76%) 7(41.18%) 6(35.29%) 2(11.76%) 0(0%)  2(11.76%) 8(47.06%) 6(35.29%) 1(5.88%) 0(0%)

Total Responded to this question: 17 94.44%

Total who skipped this question: 1 5.56%

Total: 18 100%



# 18. What comments or questions do you have on the ICAR strategy of growing its reputation in Africa.

	Responses	Percent
Responses:	5	100%
Total Responded to this question:	5	27.78%
Total who skipped this question:	13	72.22%
Total:	18	100%

### Graph/Chart function not relevant for this question type.

18.

What comments or questions do you have on the ICAR strategy of growing its reputation in Africa.

what comments of questions do you have on the form sharing its reputation in Africa.		
Response	Response Text	
1	This should be extended to Asia and South America.	
2	Why only Africa?	
3	There are some potential ICAR members from Africa, South America and possibly from Russia. ICAR has the chance to attract some of these countries as new members. Also ICAR should improve and/or establish communication with non-members.	
4	Identification of organizations and businesses is going to be critical. The challenge may be continual membership and engagement when funding and organization structure changes periodically.	
5	It is important that the animal recording systems are viewed in conjunction with the relevant jurisdictions in place. Progress in this area must be done with careful consultation with statutory authorities.	

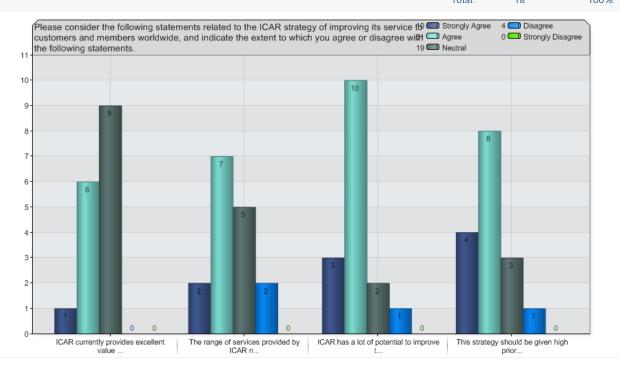
### 19. Please consider the following statements related to the ICAR strategy of *improving its service to customers and members worldwide*, and indicate the extent to which you agree or disagree with the following statements.

	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Total
ICAR currently provides excellent value for money to its members.:	1(6.25%)	6(37.5%)	9(56.25%)	0(0%)	0(0%)	16
The range of services provided by ICAR needs to be expanded.:	2(12.5%)	7(43.75%)	5(31.25%)	2(12.5%)	0(0%)	16
ICAR has a lot of potential to improve the services it provides to its members.:	3(18.75%)	10(62.5%)	2(12.5%)	1(6.25%)	0(0%)	16
This strategy should be given high priority in the next year.:	4(25%)	8(50%)	3(18.75%)	1(6.25%)	0(0%)	16
			Total Resp	onded to this question:	16	88.89%

Total Responded to this question: 16 88.89%

Total who skipped this question: 2 11.11%

Total: 18 100%



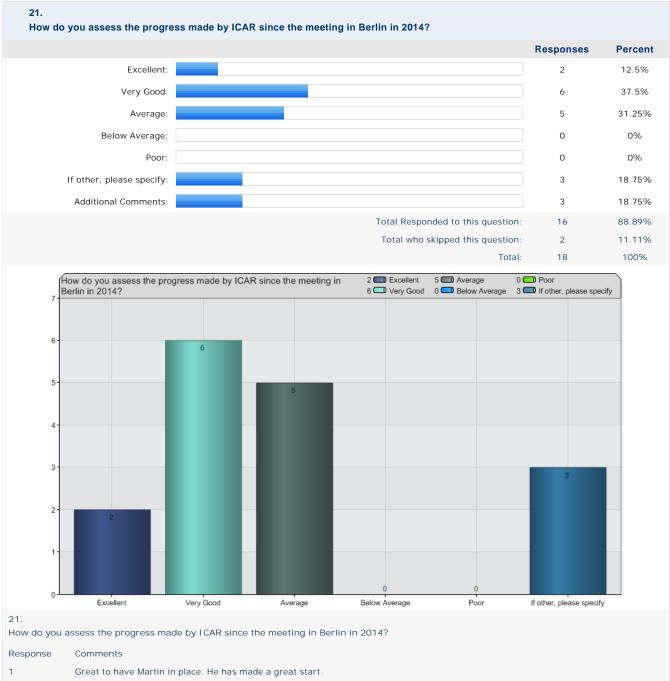
# 20. What comments or questions do you have on the ICAR strategy of *improving service to its customers and members worldwide?*

	Responses	Percent
Responses:	4	100%
Total Responded to this question:	4	22.22%
Total who skipped this question:	14	77.78%
Total:	18	100%

### Graph/Chart function not relevant for this question type.

20.

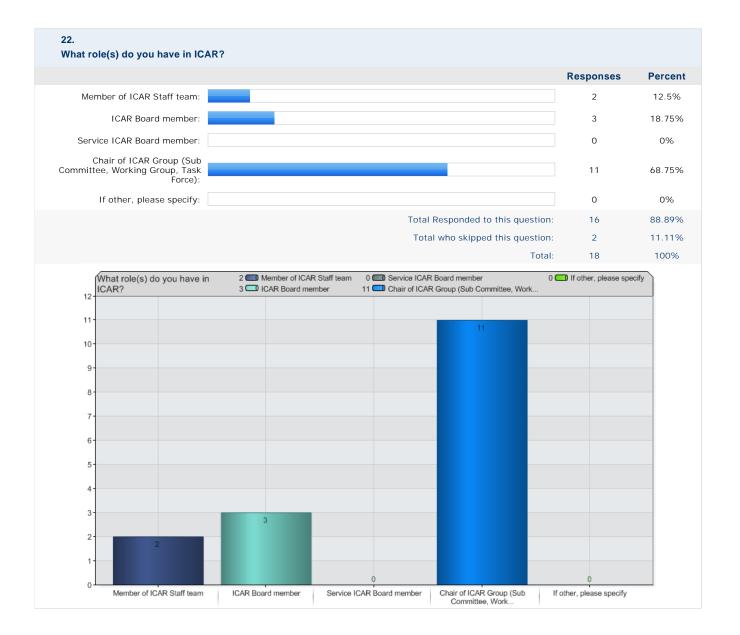
What comments or questions do you have on the ICAR strategy of improving service to its customers and members worldwide?		
Response	Response Text	
1	ICAR needs a better customer focus and this will help ensure it has the funding to grow in the future.	
2	Regarding the new zootechnical legislation in Europe, and the European Union reference center for evaluation: Interbull does exist. But what about small ruminants, given the fact that there is very few exchanges of reproducers between countries and that there is not the need of a common evaluation. Which form could take a reference center for small ruminants?	
3	This strategy will be very important for the future, but ICAR may have a different opinion on whether it's better to have one recommendation (Western approach) or to have specific recommendations for developing countries.	
4	This is an area that must be a critical focal point of the organisation on a long-term basisshould ICAR lose its value or relevancy to its customers, it will be the death knell of the organisation.	



2 No opinion 3 not actually aware of any progress; in what areas has it progressed?

4 from my comment i guess comms arent all that good! Too soon to tell 5

I think this meeting will be key with new CE and direction laid out in Krakow 6



#### 23.

Any other comment? Is there anything else you would like to see discussed at the meeting of the ICAR Board, ICAR Staff and Chairpersons of ICAR Groups when we meet in Krakow on the afternoon of Monday 8th June?

	Responses	Percent
Responses:	2	100%
Total Responded to this question:	2	11.11%
Total who skipped this question:	16	88.89%
Total:	18	100%

#### Graph/Chart function not relevant for this question type.

23

Any other comment? Is there anything else you would like to see discussed at the meeting of the ICAR Board, ICAR Staff and Chairpersons of ICAR Groups when we meet in Krakow on the afternoon of Monday 8th June?

Response	Response Text
1	Nothing to add.
2	Regular improvement of services and/or implementing new services is essential and a most important issue from the survey. This could be a key issue for our discussion during Monday's meeting.