	ICAR			
	2014 - 12 month forecast	**Approved 2015 Budget**	**Proposal 2015 Revised Budget**	**Proposal 2016 Estimate**
INCOME				
Revenue				
Membership fees	263,006	281,329	287,149	317,300
Other contributions (SLU and ICBF)	8,295	8,545	7,275	7,275
Paid activities	18,545	0	0	0
Special projects (EU+Sponsor South Africa)	4,935	0	31,750	0
Total Income	**294,781**	**289,874**	**326,174**	**324,575**
Interest and Investment Income				
Bank interest income	0	0	0	0
Investment income (loss)	2,000	2,000	2,000	2,000
Total Interest and Investment Income (loss)	**2,000**	**2,000**	**2,000**	**2,000**
TOTAL INCOME	**296,781**	**291,874**	**328,174**	**326,575**
EXPENSES				
Travel and meetings expenses	40,000	50,000	45,000	47,000
Office costs (incl. Publications and supplies)	10,000	11,000	8,000	9,000
Staff salaries (incl. Benefits and IRAP taxes)	62,000	69,000	69,000	70,000
Professional services (accounting, legal and technical consultants)	50,000	37,000	37,000	39,000
Special project expenses (EU+South Africa)	0	0	40,000	0
Cost for CE	0	0	86,100	86,100
Cost for Future ICAR (technical activities and professional support)	0	110,000	10,000	30,000
Other costs	8,100	5,000	5,000	5,000
Expenses for paid activities	0	0	0	0
Total Operating Expenses	**170,100**	**282,000**	**300,100**	**286,100**
Bank charges and investment expenses	2,500	2,200	2,200	2,300
Depreciation	550	550	550	550
Extraordinary charges	2,521	0	0	0
Total Non-Operating Expenses	**5,571**	**2,750**	**2,750**	**2,850**
TOTAL EXPENSES	**175,671**	**284,750**	**302,850**	**288,950**
Taxes on S.I. (40% on surplus)				
NET INCOME (LOSS)	**121,110**	**7,124**	**25,324**	**37,625**

	Service-ICAR			
	2014 - 12 month forecast	**Approved 2015 Budget**	**Proposal 2015 Revised Budget**	**Proposal 2016 Estimate**
INCOME				
Revenue				
Membership fees		0	0	0
Other contributions (SLU and ICBF)		0	0	0
Paid activities	478,000	564,000	615,000	630,000
Special projects (EU+Sponsor South Africa)	15,000	2,000	52,000	2,000
Total Income	**493,000**	**566,000**	**667,000**	**632,000**
Interest and Investment Income				
Bank interest income		1,200	1,200	1,700
Investment income (loss)	800	0	0	0
Total Interest and Investment Income (loss)	**800**	**1,200**	**1,200**	**1,700**
TOTAL INCOME	**493,800**	**567,200**	**668,200**	**633,700**
EXPENSES				
Travel and meetings expenses		17,000	17,000	17,000
Office costs (incl. Publications and supplies)	12,000	25,000	45,000	47,000
Staff salaries (incl. Benefits and IRAP taxes)	83,000	51,000	73,000	75,000
Professional services (accounting, legal and technical consultants)		35,000	50,000	43,000
Special project expenses (EU+South Africa)		0	45,000	0
Cost for CE		0	70,000	70,000
Cost for Future ICAR (technical activities and professional support)		0	30,000	30,000
Other costs		2,000	2,000	2,000
Expenses for paid activities	449,000	355,000	385,000	400,000
Total Operating Expenses	**544,000**	**485,000**	**717,000**	**684,000**
Bank charges and investment expenses	1,605	1,500	1,500	1,700
Depreciation	1,200	1,750	1,750	1,750
Extraordinary charges	0	0	0	0
Total Non-Operating Expenses	**2,805**	**3,250**	**3,250**	**3,450**
TOTAL EXPENSES	**546,805**	**488,250**	**720,250**	**687,450**
Taxes on S.I. (40% on surplus)	1,500	31,740	0	0
NET INCOME (LOSS)	**(54,505)**	**47,210**	**(52,050)**	**(53,750)**

	ICAR plus Service-ICAR			
	2014 - 12 month forecast	**Orginal Approved Budget 2015**	**Proposal 2015 Revised Budget**	**Proposal 2016 Estimate**
INCOME				
Revenue				
Membership fees	263,006	281,329	287,149	317,300
Other contributions (SLU and ICBF)	8,295	8,545	7,275	7,275
Paid activities	496,545	564,000	615,000	630,000
Special projects (EU+Sponsor South Africa)	19,935	2,000	83,750	2,000
Total Income	**787,781**	**855,874**	**993,174**	**956,575**
	0			
Interest and Investment Income	0			
Bank interest income	0	1,200	1,200	1,700
Investment income (loss)	2,800	2,000	2,000	2,000
Total Interest and Investment Income (loss)	**2,800**	**3,200**	**3,200**	**3,700**
	0			
TOTAL INCOME	**790,581**	**859,074**	**996,374**	**960,275**
	0			
EXPENSES	0			
	0			
Travel and meetings expenses	40,000	67,000	62,000	64,000
Office costs (incl. Publications and supplies)	22,000	36,000	53,000	56,000
Staff salaries (incl. Benefits and IRAP taxes)	145,000	120,000	142,000	145,000
Professional services (accounting, legal and technical consultants)	50,000	72,000	87,000	82,000
Special project expenses (EU+South Africa)	0	0	85,000	0
Cost for CE	0	0	156,100	156,100
Cost for Future ICAR (technical activities and professional support)	0	110,000	40,000	60,000
Other costs	8,100	7,000	7,000	7,000
Expenses for paid activities	449,000	355,000	385,000	400,000
Total Operating Expenses	**714,100**	**767,000**	**1,017,100**	**970,100**
	0			
Bank charges and investment expenses	4,105	3,700	3,700	4,000
Depreciation	1,750	2,300	2,300	2,300
Extraordinary charges	2,521	0	0	0
Total Non-Operating Expenses	**8,376**	**6,000**	**6,000**	**6,300**
	0			
TOTAL EXPENSES	**722,476**	**773,000**	**1,023,100**	**976,400**
Taxes on S.I. (40% on surplus)	1,500	31,740	0	0
NET INCOME (LOSS)	**66,605**	**54,334**	**(26,726)**	**(16,125)**